Form **8937**(December 2017) Department of the Treasury Internal Revenue Service

Report of Organizational Actions Affecting Basis of Securities

► See separate instructions.

OMB No. 1545-0123

Part I	Reporting I	ssuer					
1 Issuer's	name					2 Issuer's employer identification number (EIN)	
M/-1	D 4 - A III	To a				47 4750000	
	Boots Alliance,	Inc. litional information	4 Tolophon	e No. of contact		47-1758322 5 Email address of contact	
3 Name of	Contact for add	illionai imormation	4 releption	e No. of contact		5 Email address of contact	
Mark Weisz				847-315-3567		mark.weisz@walgreens.com	
6 Number	and street (or P	.O. box if mail is not	delivered to s	street address) of contac	ct	7 City, town, or post office, state, and ZIP code of contact	
400 1471	D 1.00 0004					D (1) 1 (2) 1	
8 Date of a	Road, MS 3301		O Class	sification and description		Deerfield, IL 60015	
• Date of a	action		9 Class	silication and description	1		
August 28, 2	2025		Adoption	n of amendments to ind	denture for	notes (debt)	
10 CUSIP n		11 Serial number(12 Ticker symbol		13 Account number(s)	
	ttached.	N/A		N/A		N/A	
Part II						ck of form for additional questions.	
			ipplicable, the	e date of the action or the	e date agai	nst which shareholders' ownership is measured for	
the act	ion ► <u>See atta</u>	iched.					
		ive effect of the orga ge of old basis ► <u>S</u> e		ion on the basis of the s	security in th	he hands of a U.S. taxpayer as an adjustment per	
	be the calculation dates ► <u>See</u>		pasis and the	data that supports the ca	alculation,	such as the market values of securities and the	

В.	.1.11		Non-ordered toward A 1985 of 2015	0		
Pa	rt II		Drganizational Action (continue	ed)		
17	List	the a	applicable Internal Revenue Code sect	on(s) and subsection(s) upon which the tax	treatment is based ▶	See attached.
18	Car	n any	resulting loss be recognized? ► <u>See</u>	attached.		
	_					
19	Pro	vide	any other information necessary to imp	lement the adjustment, such as the reportal	ole tax year ► <u>See a</u>	ttached.
	- Lu	Inder	penalties of periury. I declare that I have e	xamined this return, including accompanying sch	edules and statements	and to the best of my knowledge an
	k	oelief,	it is true, correct, and complete. Declaration	of preparer (other than officer) is based on all info	ermation of which prepare	arer has any knowledge.
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			7)			
	F	Print y	our name ► Mark Weisz			ce President, Global Tax
Pai	ď		Print/Type preparer's name	Preparer's signature	Date	Check if PTIN
						self-employed
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C = -	I E	m 000	Firm's address	a) to: Donoutmont of the Tree or the Land	avanua Oi O	Phone no.
Send	ı rorr	u 88	or uncluding accompanying statement	s) to: Department of the Treasury, Internal R	evenue Service, Ogo	Je⊓, UT 84201-0054

Walgreens Boots Alliance, Inc. Attachment to Form 8937 Report of Organizational Actions Affecting Basis of Securities

The information contained in Form 8937 and this attachment does not constitute tax advice and does not purport to take into account any holder's specific circumstances. Holders are urged to consult their own tax advisors regarding U.S. tax consequences of the transaction described herein and the impact to tax basis resulting from the transaction.

Form 8937, Part I, Line 10

Classification and Description (Line 9)	CUSIP Number (Line 10)	Serial Number (Line 11)	Ticker Symbol (Line 12)	Account Number (Line 13)
3.200% Notes due 2030	931427AS7	N/A	N/A	N/A
4.650% Notes due 2046	931427AR9	N/A	N/A	N/A
4.100% Notes due 2050	931427AT5	N/A	N/A	N/A

Form 8937, Part II, Line 14

On April 13, 2020, Walgreens Boots Alliance, Inc. (the "Issuer") offered 3.200% notes due 2030 in the principal amount of \$500,000,000 (the "3.200% Notes") and 4.100% notes due 2050 in the principal amount of \$640,372,000 (the "4.100% Notes"). On May 26, 2016, the Issuer offered 4.650% notes due 2045 in the principal amount of \$298,616,000 (the "4.650% Notes," and together with the 3.200% Notes and the 4.100% Notes, the "Original Notes").

Pursuant to an Offer to Purchase and Consent Solicitation Statement, dated as of July 22, 2025, Blazing Star Merger Sub, Inc., a Delaware corporation (the "Offerer"), offered to purchase for cash from investors in the Original Notes (the "Holders") any and all of the outstanding Original Notes (the "Tender Offer"). In connection with the Tender Offer, the Offerer solicited consents of the Holders to certain proposed amendments (the "Proposed Amendments") to the applicable indenture pursuant to which the Original Notes were issued (the "Consent Solicitation", and together with the Tender Offer, the "Transaction"). Capitalized terms not defined herein shall have the meanings ascribed to them in the Offer to Purchase and Consent Solicitation Statement prepared in connection with the Transaction.

The Offer to Purchase and Consent Solicitation Statement provided that if the Proposed Amendments were adopted with respect to a series of the Original Notes, the notes of such series that are not tendered, or that are not accepted for payment pursuant to the applicable Offer, would remain outstanding but would be subject to the terms of the applicable indenture as modified by the applicable New Supplemental Indenture, assuming that the applicable Offer is completed and the Requisite Consents thereto are received.

The Proposed Amendments were adopted and the New Supplemental Indenture became effective with respect to each of the Original Notes on the closing of the Transaction, which occurred on August 28, 2025. The aggregate principal amount tendered with respect to the 3.200% Notes was \$425,217,000. The aggregate principal amount tendered with respect to the 4.100% Notes was \$630,167,000. The aggregate principal amount tendered with respect to the 4.650% Notes was \$291,890,000.

Form 8937, Part II, Lines 15 and 16

The Issuer and the Offerer intend to take the position that, for each series of the Original Notes, the adoption the Proposed Amendments constitutes a "significant modification" of such series of the Original Notes within the meaning of Treas. Reg. § 1.1001-3(e) for Holders whose notes were not tendered or were not

¹ The Tender Offer and Consent Solicitation (as defined below) also related to certain other notes not relevant to this Form 8937.

accepted for payment pursuant to the applicable Offer (the "Non-Tendering Holders"), resulting in a deemed exchange for Non-Tendering Holders of the Original Notes for U.S. federal income tax purposes. The notes deemed issued in the deemed exchange are referred to as the "New Notes."

The U.S. federal income tax consequences to Non-Tendering Holders who are U.S. persons ("Non-Tendering U.S. Holders") depends on whether the Original Notes and the New Notes constitute "securities" for U.S. federal income tax purposes. Neither the Internal Revenue Code (the "Code") nor the Treasury Regulations promulgated pursuant thereto define the term "security." The classification of a debt instrument as a "security," in turn, depends upon the terms and conditions of, and other facts and circumstances relating to, the debt instrument (including the tenor of such debt instrument), and upon the application of numerous judicial decisions and administrative guidance. Neither the Internal Revenue Code of 1986, as amended, nor the Treasury Regulations define the term "security" for these purposes.

Taxable Exchange

If either the Original Notes or the New Notes do not constitute "securities" of the Issuer, the deemed exchange of the Original Notes for the New Notes upon the adoption of the Proposed Amendments will be treated as a fully taxable exchange pursuant to section 1001 for Non-Tendering U.S. Holders. Such Non-Tendering U.S. Holder would generally recognize gain or loss with respect to the deemed exchange (subject, in the case of a loss, to the application of the Code's wash sale rules) in an amount equal to the difference between the amount realized on the deemed exchange (other than in respect of accrued but unpaid interest on the Original Note) and the Non-Tendering U.S. Holder's adjusted tax basis in its Original Note on the date of the deemed exchange, even though the Non-Tendering U.S. Holder would not receive any cash. The amount realized generally will be equal to the "issue price" of the New Note (determined as discussed below). In such case, the Non-Tendering U.S. Holder's initial tax basis in its New Note generally would be equal to the issue price of the New Note (determined as discussed below).

The issue price of the New Notes would be determined in part based on whether the New Notes are considered to be traded on an "established market" for U.S. federal income tax purposes ("publicly traded"). A debt instrument is not treated as publicly traded if the stated principal amount of an issue that includes the debt instrument does not exceed \$100 million (the "Small Issue Exception"). For each series of New Notes, the aggregate stated principal amount of the New Notes in such series that are issued in the deemed exchange does not exceed \$100 million. Therefore, each series of the New Notes qualifies for the Small Issue Exception and is thus not treated as publicly traded. As such, the issue price of the New Notes would be determined based on whether the Original Notes are treated as publicly traded.

In general, a series of Original Notes will be treated as traded on an established securities market if, at any time during the period beginning 15 days prior to the issue date of the New Notes and ending on the issue date of the New Notes, (a) a "sales price" for an executed purchase of an Original Note in such series appears on a medium that is made available to issuers of debt instruments, persons that regularly purchase or sell debt instruments, or persons that broker purchases or sales of debt instruments, (b) a "firm" price quote for an Original Note in such series is available from at least one broker, dealer or pricing service for property, and the quoted price is substantially the same as the price for which the person receiving the quoted price could purchase or sell the Original Note, or (c) there are one or more "indicative" quotes available from at least one broker, dealer or pricing service for property. Each series of Original Notes had quotations available with respect to the relevant period. Therefore, the issue price of each series of New Notes should be the fair market value of the corresponding series of Original Notes determined as of the issue date of the New Notes. The Offerer and the Issuer have determined that the issue price of the New Notes is as set forth in the below table. However, the rules regarding the issue price determination are

complex and highly detailed, and Non-Tendering U.S. Holders are urged to consult their tax advisors regarding the determination of the issue price of the New Notes.

New Notes	Issue Price (percent of principal amount)
New 3.200% Notes	92.228%
New 4.650% Notes	93.70%
New 4.100% Notes	72.403%

Recapitalization Treatment

If the deemed exchange of the Original Notes for the New Notes upon the adoption of the Proposed Amendments is treated as a recapitalization for U.S. federal income tax purposes, then a Non-Tendering U.S. Holder generally would not recognize gain or loss with respect to the deemed exchange, except that any accrued but unpaid interest on an Original Note as of the date of the deemed exchange would be taxable as ordinary interest income to the extent it was not previously included in gross income (even though no cash will be received on the date of the deemed exchange with respect to such accrued interest). A Non-Tendering U.S. Holder's initial tax basis in a New Note would generally equal its adjusted tax basis in the Original Note deemed to be exchanged therefor.

Non-Tendering U.S. Holders are urged to consult their tax advisors regarding the tax consequences of the Transaction.

Form 8937, Part II, Line 17

The tax treatment is based on the following Code sections and subsections:

Sections 354, 356, 358, 368(a)(1)(E), 1001, 1012, 1273, 1274, 1275.

Form 8937, Part II, Line 18

If the Transaction qualifies as an exchange of securities pursuant to a tax-free reorganization for U.S. federal income tax purposes, no loss can be recognized by non-tendering U.S. holders.

If the transaction does not qualify as a tax-free reorganization for U.S. federal income tax purposes, it may result in a loss to a Non-Tendering U.S. Holder (subject to application of the wash sale rules) in an amount generally equal to the excess (if any) of such Non-Tendering U.S. Holder's adjusted tax basis in its Original Note over the issue price of the of New Note.

Form 8937, Part II, Line 19

The Proposed Amendments were adopted and the New Supplemental Indenture became effective on August 28, 2025. The reportable tax year is 2025 with respect to calendar year taxpayers.